

EXHIBIT 5.1 SOUTH BILLINGS CAPITAL IMPROVEMENT PROJECTS (ESTIMATED COST AND PRIORITY)

Item	Project	Estimated Cost	Priority	Lead	Funding							Potential Partners							
					Eligible for TIF Funds*														
					General Fund														
					City/street/utility improvement/maint funds														
					State & Federal Grants & Loans														
					Special Improvement Districts														
					Business Improvement Districts														
					New Markets Tax Credits														
					School District														
					TIFD							Community Development Block Grants							
					City														
					MET														
					Housing Authority														
					Property Owners														
					Businesses														
					School Districts/Higer Education														
					Developers & Realtors														
					Health Providers														
					Service Providers														
					Montana Department of Transportation														
					BSEDA														
					NonProfits/Faith Organizations														
					Foundation														
U Utility Projects		\$ 1,462,500																	
U-1	Water & sewer replace/upgrades (see street connectivity)	In Street \$	H	Public Works	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
U-2	Connect to City water & sewer services (Assume 275)	\$ 962,500	M	Public Works	Y	x	x						x					x x	
U-3	Street lighting improvements- 8 blocks (internal)	\$ 500,000	L	Providers/ P. Wks	Y	x	x									x			
U-4	Street lighting at key intersections & pedestrian crossing	TBD	L	Providers/ P. Wks	Y	x	x									x			
C Connectivity & Access		\$ 35,916,510																	
C-1	Improve collectors 1/4 mile network complete streets	\$ 22,120,000	H	P. Wks/Planning	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
1	Newman Lane improvements	\$ 380,000	M	P. Wks/Planning	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
2	Calhoun Lane	\$ 2,200,000	H	Public Works	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
3	Orchard Lane	\$ 2,750,000	H	Public Works	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
4	Midland Road	\$ 2,810,000	H	Public Works	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
5	Vaughn Lane (Lux)	\$ 2,050,000	H	Public Works	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
6	Hallowell Lane	\$ 2,750,000	M	Public Works	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
7	Southgate	\$ 1,830,000	M	Public Works	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
8	Phillip	\$ 2,300,000	M	Public Works	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
9	Ryan	\$ 1,000,000	M	Public Works	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
10	Holiday	\$ 1,300,000	M	Public Works	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
11	Jackson	\$ 2,750,000	M	Public Works	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
12	S. 12th Street	TBD	L	Public Works	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
13	Roosevelt	TBD	L	Public Works	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
C-2	Priority green corridors with pathways, LID & Trees	\$ 700,500																	
1	Vaughn Lane extension (Lux) 1200 LF	\$ 84,000	M	P. Wks/Planning	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
2	South Billings Interchange	\$ 67,500	M	P. Wks/Planning	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
3	Orchard Lane	\$ 159,000	M	P. Wks/Planning	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
4	Southgate Drive	\$ 120,000	M	P. Wks/Planning	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
5	Phillip Street	\$ 135,000	M	P. Wks/Planning	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
6	Roosevelt extension	\$ 135,000	L	P. Wks/Planning	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
C-3	Improve pedestrian crossings	\$ 846,500																	
1	Sixth Avenue underpass	\$ 67,500	M	P. Wks/Planning	N	x	x	x	x	x	x	x	x	x	x	x	x	x	
2	King Avenue (7 crossings)	\$ 175,000	M	P. Wks/Planning	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
3	S Billings Blvd crossings	\$ 105,000	M	P. Wks/Planning	Y							x							
4	State Avenue crossings (3)	\$ 99,000	L	P. Wks/Planning	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
5	Internal Complete Streets crossings resid (Assume 12)	\$ 300,000	L	P. Wks/Planning	Y	x	x	x	x	x	x	x	x	x	x	x	x	x	
6	Internal streets S of I-90 (Assume 4)	\$ 100,000	L	P. Wks/Planning	Y														
C-4	Implement Safe Routes to Schools	\$ 1,078,300											See SRTS Plan						
1	Newman	\$ 295,300											P. Wks/Planning						

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					Eligible for TIF Funds*	General Fund	City street/utility improvement/maintain fund	State & Federal Grants & Loans	Special Improvement Districts	Business Improvement Districts	New Markets Tax Credits	School District	TIFD	Community Development Block Grants	City	MET	Housing Authority	Property Owners	Businesses	School Districts/Higer Education	Developers & Realtors	Health Providers	Service Providers	Montana Department of Transportation	BSEDA	NonProfits/Faith Organizations	Foundation
	<p><i>Note:</i> Project list represents full range of opportunities explored Priority ranking considers the goals and prioritization criteria developed during planning process. Refer to Appendix A for detailed evaluations. Priorities will be evaluated as the Capital Facilities Plan is developed and priorities may change based on funding opportunities and partnerships. Programs, Policies, and Planning are addressed separately.</p>				<i>High: 25-28</i> <i>Medium: 18-24</i> <i>Low: 18</i>																						
	Expand parking lot to west and improve alley	\$ 166,800	M	Pub Works/Parks	Y																						
	Install sidewalks on Calhoun-\$ also in st costs	\$ 65,000	H	Public Works	Y																						
	Install missing walks on East West side of street	\$ 58,000	H	Public Works	Y																						
	Improve alley maintenance	\$ 500	H	Public Works	Y																						
	Adjust timeline on flashers	\$ 5,000	H	Public Works	Y																						
2	Ponderosa	\$ 700,500																									
	Improve ped storage NE King & Hallowell	\$ 5,000	H	Public Works	Y																						
	Reconfig intersections at Hallowell, Arlington	\$ 25,000	H	Public Works	Y																						
	Trail connection Kings Green to the school	\$ 140,000	H	Public Works	Y																						
	Ped path along King Ave(all in Green sts.)	\$ 530,000	M	Public Works	Y																						
	Trim trees and shrubs at ped crossing	\$ 100	H	Public Works	N																						
	Install signs & striping at ped crossing-bus access	\$ 400	H	Public Works	Y																						
3	Orchard	\$ 82,500																									
	Sidewalks on Jackson Street	TBD	H	Public Works	Y																						
	Curb extensions & crosswalks at Jackson	\$ 80,000	M	Public Works	Y																						
	Walking school bus program	\$ 2,000	H	Public Works	N																						
	No Parking Signs on Frances	\$ 500	H	Public Works	Y																						
C-5	Improve existing unpaved residential streets	\$ 2,862,000																									
1	9000 LF Per City inventory	\$ 2,862,000	M	Public Works	Y																						
C-6	Improve resid. streets in poor condition per City inventory	\$ 5,540,210																									
1	Washington Street	\$ 510,000	M	Public Works	Y																						
2	Parkway Lane	\$ 370,000	M	Public Works	Y																						
3	Hillview Lane	\$ 240,000	M	Public Works	Y																						
4	Midland Road	\$ 2,000,000	M	Public Works	Y																						
5	Morgan Avenue	\$ 670,000	M	Public Works	Y																						
6	5500 LF residential streets in fair condition per inventory	\$ 1,750,210																									
C-7	Special Projects	\$ 2,769,000																									
1	S. Billings Blvd. / I-90 pathway & landscape improvements	\$ 35,000	M	P. Wks/Planning	Y	x	x	x									x	x			x	x		x	x		
2	Parking Improvements - N. end of Optimist Park-80 cars	\$ 184,000	M	Parks	Y	x	x	x									x	x			x	x					
3	Improve Sixth underpass & gateway	\$ 1,550,000	M	P. Wks/Planning	Y	x	x	x	x								x	x			x	x		x	x		
4	Improve transit facilities-Shelters & Benches	TBD	M	MET	Y	x	x	x	x								x	x			x	x					
5	Grade separated pathway at 1-90 & Washington St	\$ 1,000,000	L	MDT	Y	x	x	x	x								x	x			x	x	x	x	x		
G	Community Greening	\$ 2,082,950																									
G-1	Implement District-wide tree planting program (\$55K/yr)	\$ 588,750	M	Planning/Parks	Y	x	x	x	x								x	x			x	x		x	x		
G-2	Implement District-wide tree maint program (\$13,800K/yr)	\$ 270,000	M	Planning/Parks	N	x	x	x	x								x	x			x	x		x	x		
G-3	Clean-up drainages & creeks	\$ 10,000	M	Owner	N	x											x	x			x	x		x	x		

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					Eligible for TIF Funds*		General Fund		City street/utility improvement/maint funds		State & Federal Grants & Loans		Special Improvement Districts		Business Improvement Districts		New Markets Tax Credits		School District		TIFD		Community Development Block Grants		City		MET		Housing Authority		Property Owners		Businesses		School Districts/Higer Education		Developers & Realtors		Health Providers		Service Providers		Montana Department of Transportation		BSEDA		NonProfits/Faith Organizations		Foundation	
	<i>Note:</i> Project list represents full range of opportunities explored Priority ranking considers the goals and prioritization criteria developed during planning process. Refer to Appendix A for detailed evaluations. Priorities will be evaluated as the Capital Facilities Plan is developed and priorities may change based on funding opportunities and partnerships. Programs, Policies, and Planning are addressed separately.				<i>High: 25-28</i>		<i>Medium: 18-24</i>		<i>Low: 18</i>																																									
G-4	King Avenue greenway enhancements	\$ 510,000	M	Pub Works/Parks	Y		x	x	x										x	x			x																											
G-5	Priority pathways as greenways	\$ 455,000	M	Planning/Parks	Y		x	x											x	x			x																											
G-6	Brownfield PH 1 assessment -Laurel/Parkway Site	\$ 10,000	M	Planning	N			x											x				x																											
G-7	Key gateway enhancements \$19300 ea (8)	\$ 154,400	M	Planning/Parks	Y		x	x	x									x	x			x																												
G-8	Landscape key gateways \$7200 ea (9)	\$ 64,800	M	Planning/Parks	Y		x	x	x									x	x			x																												
G-9	Expand community gardens	\$ 20,000	M	Planning/Parks	Y			x										x	x	x		x																												
P	Public Services & Facilities	\$ 7,150,000																																																
P-1	Gymnasium addition to Riverside School	\$ 150,000																	x	x	x		x																											
P-2	Improve East Amend Park	\$ 1,150,000	M	Pub Works/Parks	Y	x													x				x																											
P-3	Multi-use/generational community center(s)-feasibility study	\$ 150,000	M	School District	Y																		x																											
P-4	Multi-use/generational community center(s)	\$ 5,000,000	M	P. Wks/Planning	Y		x											x				x	x																											
P-5	Replace cop shop	TBD	M	Police	Y	x																																												
P-6	Playground improvements Optimist Park	\$ 200,000	L	Parks	Y	x		x	x									x				x																												
P-7	Convert historic Amend barn to community use	\$ 500,000	L	Parks/ Partner	Y	x		x										x	x			x																												
LU	Zoning, Land Use, Character	\$ 920,000																																																
LU-1	Improve character of gateways	\$ 920,000																																																
1	Laurel Road median landscape	\$ 450,000	M	P works/parks	Y		x	x	x	x								x				x																												
2	Calhoun Gateway @ Sta improvements	\$ 20,000	M	P works/parks	Y		x	x	x	x								x	x			x	x																											
3	State Ave gateways (3) 1st, 2nd, 4th	\$ 60,000	M	P works/parks	Y		x	x	x	x								x	x			x	x																											
4	at Calhoun, Orchard, Hallowell and Jackson	\$ 80,000	M	P works/parks	Y																																													
5	Laurel Road gateway (3) Moore, Parkway & S. Billings Blvd	\$ 60,000	M	P works/parks	Y		x	x	x	x								x	x	x	x	x	x																											
6	Parkway streetscape, landscape & wayfinding improvements	\$ 250,000	L	P works/parks	Y		x	x	x	x								x	x	x	x	x	x																											
E	Economic and Community Development	\$ 80,000																																																
E-1	Feasibility study for business incubator/job training center	\$ 80,000	M	Planning	Y	x	x											x	x			x	x																											
E-2	Job training center	TBD	M	Planning/ BSEDA	Y	x												x	x	x	x	x	x																											
H	Health, Safety and Resiliency	TBD-Partners																																																
H-1	Built environments that promote health & safety	TBD-Partners	H	Collaboration	N	x	x	x	x									x	x			x	x																											
H-2	Address environmental concerns- pollution	TBD-Partners	H	Planning	Y		x																																											
H-3	Improve access & transport choices	TBD-Partners	H	P. Wks/Planning	Y																																													
H-4	Mobile Clinics - health, dental, vision	TBD-Partners	M	Providers	N		x											x																																
H-5	Improve access to nutritious foods-markets & gardens	TBD-Partners	M	Health	N		x											x																																
H-6	Recruit service providers to District	TBD-Partners	M	Planning	N															x																														
H-7	Improve recreation and education opportunities	TBD-Partners	M	Parks	N	x												x																																
H-8	Compact infill-housing choice and nearby services	TBD-Partners	M	Planning	N															x																														
H-9	Health care in District	TBD-Partners	M	Planning/TIFD	Y															x			x		x		x		x	x	x	x	x	x	x	x	x	x	x	x										
		\$ 47,611,960																																																

EXHIBIT 5.2

SOUTH BILLINGS PROGRAMS, POLICIES & PLANNING IMPLEMENTATION ACTIONS

Item	Programs, Policies, and Planning Actions	Budget	Related Actions or Plans	Priority	Score	Lead	Funding	Potential Partners
	<p>Notes: List represents full range of opportunities explored Priority ranking and scoring considers the goals and prioritization criteria developed during planning process Refer to appendix for detailed evaluations and scoring Priorities will be evaluated annually as work plans are developed and priorities may change based on funding opportunities and partnerships Capital projects are addressed in a separate list.</p>			<p>High= 25-28 Medium= 18-24 L <18</p>				
U Utility Infrastructure								
1	Inventory/plan for communication & technology service	Min	Private Utility Plans	M	24	Providers		
2	Financial assistance programs for owners/renters	TBD	CDBG	M	20	City	x x	x x
C Connectivity & Access								
1	Policy - Use of TIFD w/ SID for local street improvements	Staff-Min	Devel Policy	H	25	Planning / TIFD	x	x
2	Amend TIP, CIP & transport plans for priorities	Staff-Min	TIP	H	25	City	x	x
3	Improve transit service	TBD	TIP	M	22	MET Transit	x	x
G Community Greening								
1	Green job training programs	TBD	Econ Devel Plan	H	26	BSEDA / Educators/NP	x	x x
2	Community gardens, farming & forestry programs	TBD	Health, Parks	M	22	Non Profits / Parks	x	x x x
3	Assistance to bring landscape up to standards	TBD	Devel Code	M	18	Planning	x x	x x x x
P Public Services & Facilities								
1	Improve code enforcement	TDB	Zoning Code	M	21	City Planning	x	x x
2	Increase police presence	TBD	Public Safety	M	21	City Police	x	x x
3	Feasibility/site selection study community center	\$60,000	Parks & Rec	M	20	City Planning	x	x x x x x x
4	Improve library services	TBD	Library Master Plan	M	18	City-Planning	x	x x x x x x
5	Expand activities & recreation programs in parks	TBD	PRPL Master Plan	M	18	City Parks	x x	x x x x x x
6	Retain schools - coordinate community & school planning	Min-staff	School Plan	M	18	SD#2 w/ City Planning	x	x x
LU Zoning, Land Use, Character								
1	Zoning Changes	\$75,000	Zoning Code	H	28	City Planning	x x x	x x
2	Manage & rehabilitate deteriorated properties	Workshop	Housing Plan	H	28	City Planning	x x x x x x	x x x x
3	Improve compatibility of land uses-zoning & guidelines	zone chg	Growth Policy	H	26	City Planning	x x x x x x	x x x x
4	Zoning for use by right to improve predictability	zone chg	Development Regs	H	26	City Planning	x x x x x x	x x x x
5	Expand live-work opportunities	zone chg	Housing Plan	M	24	City Planning	x x x x x x	x x x x x x
6	Increase housing choices	zone chg	Growth Policy	M	23	City Planning	x x x x x x	x x x x x x
7	Workshop/programs to engage and support renters	\$25,000+	Housing Plan	M	22	City Planning	x x x x x x	x x x x x x
8	Temporary use of vacant properties	TBD	Zoning Code	M	21	City Planning	x x x x x x	x x x x x x
9	Encourage small, local micro-business zone	zone chg	Economic Devel	M	20	City Planning	x x x x x x	x x x x x x

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10	Retain affordable housing	TBD	Zoning & Housing	M	19	City Planning		x					x			City	MET
11	Protect established single-family subdivisions	zone chg	Zoning Code	M	18	City Planning	x						x			Housing Authority	
12	Re-evaluate parking requirements	\$20,000	Zoning Code	M	18	City Planning	x		x	x		x	x	x	x	Property Owners	
E Economic and Community Development																	
1	Marketing programs to recruit desired uses	TBD	Economic Devel	H	27	TIFD/BSEDA							x	x	x		x
2	Maintain Inventory of properties available to investors	\$8,000	Economic Devel	H	25	Planning/TIFD							x	x	x		
3	Job training focused on neighborhood needs	TBD	Economic Devel	M	24	BSEDA	x	x	x	x	x			x	x	x	x
4	Business retention & expansion programs	TBD	Economic Devel	M	24	BSEDA/TIFD		x	x	x		x	x	x		x	
5	Database revenue generated & business in SBBURD	Min-staff	Economic Devel	M	23	Planning/TIFD			x		x		x	x	x		
6	Create a small local services/micro business zone	zone chg	Zoning , Econ Devel	M	23	City Planning	x	x	x	x	x	x	x	x	x	x	x
7	Landscape & farming programs w/in District	TBD	Zoning , Econ Devel	M	22	Non Profits /City		x		x	x	x	x	x	x	x	x
8	Clusters of home-based businesses & live/work	zone chg	Zoning , Econ Devel	M	20	City Planning	x			x	x	x	x	x	x	x	x
9	Business incubator	TBD	Economic Devel	M	19	BSEDA/Educators	x			x		x	x	x	x	x	x
H Health, Safety and Resiliency*																	
A	Farmers & artist market	Min	Health	M	20	Non Profits			x			x	x	x	x	x	x
B	Expand mobile clinics in neighborhood	TBD	Health	M	20	Providers		x		x	x	x	x	x	x	x	x

* Many of the actions in other areas address health and safety